

## Executive Committee Report on Measuring MLI's Effectiveness

**Goal:** *MLI's primary goal is to promote socio-economic growth and nurture stability by helping war-torn help themselves in eliminating the humanitarian dangers and destabilizing effects of landmines & other explosive remnants of war.*

**Objectives:** To achieve this goal, MLI has established the following objectives & programs:

- 1) To increase the quality & quantity of mine detection dogs (MDDs) working with well-trained handlers in severely contaminated countries to accelerate the pace of clearance operations (Mine Detection Dog Partnership Program (MDDPP));
- 2) To foster global citizenship among American youth by engaging them in the landmine issue and linking them with students in mine-affected countries to promote mine risk education and to help children who have been injured by landmines (Children Against Mines Program (CHAMPS))
- 3) To provide medical assistance, vocational training, and advanced training for rehabilitation specialists to enhance the quality of life & care for landmine survivors (Survivors' Assistance Program)
- 4) To engage American civil society in humanitarian mine-action to gain & sustain private donor support for MLI's programs

**Findings:** The Executive Committee (ExCom) assessed the operational effectiveness of MLI over the past two years, and found MLI to be sound and very effective in all areas; they delivered this report to the Board of Directors on April 26, 2016.

In conducting this assessment, the ExCom:

- 1) Reviewed the activities that MLI undertook in the prior two years to achieve its goals and objectives
- 2) Identified measures used to assess MLI's effectiveness in achieving the goals and objectives
- 3) Analyzed the effectiveness of MLI's programs in achieving organizational goals and objectives

### Activities in 2014-2015

During 2014-2015, MLI's three main programs remained robustly active and continued to meet the organization's goals and objectives. MLI supported humanitarian demining programs in Afghanistan, Armenia, Azerbaijan, Bosnia and Herzegovina, Iraq, Lebanon, Sri Lanka, and Yemen through the Mine Detection Dog Partnership Program, providing 16 MDDs and training 129 local MDD personnel to safely and effectively employ these dogs in national landmine clearance operations. MLI completed six CHAMPS campaigns and supported three on-going campaigns throughout the United States to sponsor lifesaving MDDs. CHAMPS continued its engagement with schools in Colorado, Connecticut, Florida, Maryland, North Carolina, Pennsylvania and extended projects into Alabama, California and Wyoming. CHAMPS International was active in Bosnia Herzegovina, Iraq and Yemen, where more than 6,100 individuals received Mine Risk Education (MRE) and dozens of young amputees received prosthetic limbs and ambulatory devices. MLI also implemented Survivors' Assistance programs in Bosnia Herzegovina, Iraq, Lebanon, and Yemen, providing hundreds of landmine survivors with medical assistance, vocational training and employment assistance, while also providing specialized training for local rehabilitation teams. In 2014-2015, MLI launched a pilot interethnic reconciliation program in Bosnia Herzegovina, as part of its CHAMPS project. The pilot program was enormously successful and involved 60 CHAMPS team members from three Bosnian schools, each with a different ethnic majority (Bosniak, Croat, and Serb). The program continued into the 2015-2016 school year, and has been approved for an extension into 2017 by the U.S. Department of State

MLI implemented a variety of communications and fundraising activities to maintain current donor interest and generate new support for programs, including increased presence at local events, quarterly e-

newsletters, an active social media presence, the continued pursuit of grant opportunities, and the participation in new online fundraising/friend-raising opportunities. During this period, MLI raised a total of \$3,339,493 (\$1,537,970 in Federal Grants; \$1,801,523 in private donations).

### **Measures used to assess program effectiveness:**

The ExCom reviewed the primary measures for success for each MLI program. Examples of indicator measures for the Mine Detection Dog Partnership Program included: the number of new mine detection dogs that were requested, funded, trained and delivered to beneficiary countries in the past two years; the number of dog handlers trained & certified with their assigned dogs to meet International Mine Action Standards in the past two years; the total number of MLI-provided MDDs that continued working in the field; the amount of land searched by the dog teams and returned to local populations for safe & productive use; the length of time the dogs were operational, etc.

Measures of success for CHAMPS included: the number of landmine presentations & dog demonstrations given to schools; the number of students, teachers & parents receiving the presentations; the number of new schools or groups to actively participate in CHAMPS, the number of new mine detection dogs that were sponsored by school-children; the number of children in beneficiary countries who are helped, etc. Examples for measuring the effectiveness of the pilot interethnic reconciliation program included: the number of children involved in service projects from schools of different ethnic majorities; and the number and nature of interethnic reconciliation activities.

Survivors' Assistance measures of success included: the number of landmine survivors identified & assessed; the number of survivors who received medical assistance & rehabilitative care; the number of survivors who received vocational training & employment assistance; the number & types of new mine victims' assistance (MVA) programs implemented; the amount of funding expended on the program.

Measures of success for engaging civil society and donor maintenance includes: the number of private donors (new and recurring); the types of private donations; the amount of both private and public donations; and the number and types of communications used to maintain donor interest.

### **Effectiveness**

The effectiveness of each of MLI's programs was assessed based on the desired outcomes, activities, and indicators for each program. Through the MDDPP during the assessed period, MLI donated 16 new MDDs to three war-torn countries; 13 of the 16 were sponsored by private donors, and the remaining three dogs were sponsored by the U.S. Department of State. MLI also reassigned 15 MDDs from Afghanistan to Azerbaijan (11) and Bosnia Herzegovina (4). Since 1999, MLI has donated 210 MDDs to 11 countries, and while some have retired or passed away from old age or for health reasons, during 2014 and 2015 there were, respectively, 88 and 73 MDDs actively working around the world. During this period, these life-saving dogs searched 3,603,988 square meters, or 890 acres, of mine-contaminated land in six countries. The MDDPP raised \$1,944,761 in government and private funding to support the training of the 16 MDDs and 129 individuals in the beneficiary countries.

Through CHAMPS, in 2014-2015, 60 presentations at 45 schools exposed more than 11,000 students and teachers to the program and inspired four new MDD and survivors' assistance campaigns. The CHAMPS team also taught 4 workshops, delivered 5 Rotary Club/Lions Club presentations, and attended 5 conferences for teachers and administrators, inspiring more schools to become involved in CHAMPS. A total of six MDD campaigns were completed and another three campaigns are ongoing. The initiation of new campaigns is imminent. Through CHAMPS International, American school children from six schools in three states worked to help hundreds of mine survivors in Bosnia Herzegovina, Iraq, and Yemen. Survivors in these countries received vocational training, prosthetics, medical assistance, and in some instances, small

income-generating grants. Additionally, the CHAMPS teams in Bosnia and Iraq received advanced Mine Risk Education training and delivered mine risk education to local community groups to raise awareness about landmines and encourage safe behavior. More than 6,100 students, teachers, school administrators, and members of communities were reached through these MRE presentations.

In addition to the survivors who were assisted through CHAMPS International, MLI's other Survivors' Assistance programs were active in Lebanon. More than 45 landmine survivors in Lebanon received medical assistance, and 63 survivors & family members received vocational training in beekeeping, poultry production, and apple & olive tree production. In early 2016, an additional 45 landmine survivors will be fitted for new prosthetics.

MLI sustained donor interest and support through a variety of communications and fundraising activities. MLI maintains an active presence on social media sites, such as Facebook, Twitter, and Pinterest, and is featured on the Laura J. Arnold Giving Library, Philanthroper.com, VolunteerMatch.com, GiveBack.org, AmazonSmile.com, Charity Navigator, Guidestar, the Better Business Bureau, and many more. MLI also delivers a quarterly e-newsletter with program updates to 1,100+ supporters and generates new support by attending and presenting at local events. These efforts resulted in 684 private donations made between 2014 and 2015, including 51 businesses, 16 schools, 583 individuals, and 34 private foundations.

**Recommended future actions to increase effectiveness:**

While the ExCom finds that MLI's programs and activities remain sound and robust, it recommends that the organization continue to seek new and diverse donor sources. Additionally, other recommendations for consideration include developing surveys, based on program type, for distribution to project partners and beneficiaries to capture additional feedback on program success and potential areas for improvement.

**Enclosure A**

**MLI Activities in 2014 – 2015**

**Mine Detection Dog Partnership Program**

Since the launch of MLI's Mine Detection Partnership Program (MDDPP) in 1999, MDDs donated by MLI have searched 44,092,086 square meters of land, or 10,895 acres, saving countless lives and improving the lives of hundreds of thousands of those living in threatened communities. MLI implemented the following MDD programs:

**Afghanistan**

- Since 2007, MLI has donated 28 MDDs to four local Afghan demining organizations (ATC, DAFA, OMAR, and MCPA). These MDDs searched 2,370 acres of land which were returned to the Afghan people for safe & productive use, until their retirement or reassignment in 2015.
- MLI's partner organization, the Mine Detection Center (MDC) in Afghanistan, established a successful breeding & training program for MDDs. MDC's excellent work, coupled with the landmine clearance success of the four Afghan NGOs using MLI-donated dogs, reduced most of Afghanistan's mine contaminated land that was particularly suitable for MDD operations. This resulted in a surplus of dogs. During 2015, MLI worked with the U.S. Department of State to repatriate 21 MDDs that were of retirement age, and reassign 15 additional MDDs to demining operations in other countries. MLI's partner in Texas, Mission K9 Rescue, assisted in placing the heroic dogs in loving homes in the U.S. The 15 active MDDs were transferred to work with local demining organizations in Azerbaijan and Bosnia and Herzegovina. They were paired with local handlers, achieved certification, and resumed their lifesaving work.

**Armenia**

- In 2015, at the request of the Republic of Armenia's Defense Minister David Tonoyan, MLI donated six MDDs to the Armenian Center for Humanitarian Demining and Expertise (ACHDE). Private American donors sponsored the lifesaving dogs that currently are undergoing training with their assigned Armenian handlers. They are expected to complete certification testing to meet International Mine Action Standards and begin their lifesaving work in late spring 2016. The six new MDDs replace 12 MDDs that MLI donated to Armenia in 2002/2003. The older dogs searched nearly two million square meters of land during their working years before being retired.

#### Bosnia and Herzegovina

- Three MDDs were donated to the Office of Civil Protection (OCP) in Bosnia Herzegovina (BiH) in 2014 to enhance the OCP's indigenous demining capacity. Two of the MDDs were funded by private donors and one was sponsored by the U.S. Department of State. Since 2004, MLI has donated 33 MDDs to BiH, and these life-saving dogs have searched nearly two million square meters of contaminated land, enabling the return of safe land to the Bosnian people.
- In October 2015, the MDDs participated in a large-scale multi-agency effort led by OCP that involved the in situ detonation of an air-dropped 500-pound WWII bomb, discovered by accident in western BiH. The agencies involved worked together to clear the populated area and the MDDs searched a 250 meter radius to confirm that there were no explosives or residue remaining. MDDs *Jason* and *Rachel* played a crucial role following the bomb's detonation by confirming that the area was safe.

#### Iraq

- In 2014, MLI successfully provided operational oversight of MLI-donated MDDs with their local Iraqi handlers. MLI also conducted periodic assessment & assistance visits to ensure proper sustainability and optimal performance of the local demining organization, Iraq Mine and UXO Clearance Organization (IMCO). With support from the U.S. Department of State and private American donors, MLI sent two MDD advisors to Iraq to assist with oversight of IMCO's minefield operations, provide MDD team certification to Iraqi demining authorities, and conduct a short training course, carried out by an American-Iraqi veterinarian, for Iraqi veterinarians and IMCO personnel.
- Through this program, MLI's two advisors provided training to two IMCO MDD deputies. They received courses on MDD training, standard operating procedures (SOPs) for filling out daily logs and other paperwork, MDD transportation procedures to minefield sites, how to better recognize issues with MDD performance, safety procedures, and SOPs for the daily maintenance of MDDs and kennel upkeep. MLI also hired an American-Iraqi veterinarian to conduct a training course for Iraqi veterinarians and IMCO personnel in the preventative care and treatment of working dogs. At the end of the course, the American-Iraqi veterinarian donated medicines for IMCO's use, and provided equipment to IMCO so that in the future it is able to optimally sustain the health of the MDDs.
- Since 2010, MLI has donated 12 MDDs to IMCO, and these dogs have greatly enhanced mine clearance operations in central/southern Iraq. Additionally, MLI donated 6 MDDs to Mines Advisory Group (MAG) in 2009 in northern Iraq (Kurdistan). While four of the MDDs working in Kurdistan have retired, two continue to search contaminated land for hidden explosives and MAG has asked for additional dogs to replace those that have retired.
- MDDs in Kurdistan have searched more than 1.7 million square meters of contaminated land and, despite difficult terrain and security issues that have impacted mobility, MDDs in central/southern Iraq have searched almost 270,000 square meters of land. The cleared land is used to repatriate internally displaced persons, build homes, plant crops, and graze animals – directly impacting thousands of lives.

#### Lebanon

- Between 2014 and 2015 MLI donated seven MDDs to the Lebanese Mine Action Center (LMAC) to increase the organization's demining capacity. Two of the MDDs were sponsored by the U.S. Department of State and five were sponsored by private donors. In partnership with the Lebanese Armed Forces (LAF), LMAC and U.S. Department of State, MLI also supported indigenous MDD capacity-building by conducting

assessments of MDD operations and providing intensive training to the MDD teams. In total, MLI has donated 32 MDDs to LMAC since 2001.

- The new MDDs were trained and delivered to Lebanon and an expatriate MDD team trainer assessed the MDD teams and led an integration training course for the new dogs and trainers. Six MDDs were donated in 2015, and two were certified to International Mine Action Standards (IMAS) by the end of the year.
- MLI selected MDD *Joan* and handler Ahmad Soleh from LMAC to receive the 2015 MDD Team of the Year Award. The team travelled to Washington, D.C., in October to receive the award in the company of U.S. government officials, diplomatic staff, business leaders, and MLI donors. The award-winning MDD team was able to visit a local CHAMPS school, Glenelg Country School, and give a MDD demonstration. The children greatly enjoyed the visit of MDD *Joan* and her handler Soleh and made thank-you notes. The MDD team also visited the State Department for a press briefing event organized by PM/WRA. Sergeant Soleh spoke about the work that he and MDD *Joan* do to save lives in Lebanon, and the event was a great opportunity to showcase mine action work in general, as well as MDD work in Lebanon.
- MDD *Nutmeg*, who has been actively working in Lebanon since 2008, retired at the end of 2015 and was transported to the United States to serve as MLI's new K9 ambassador. Throughout her working years, she helped to search nearly 790,000 square meters of land that has now been returned back to the people for productive use. She was sponsored by American schoolchildren from Greenwich (CT), who are excited to witness the continuation of her great work as MLI's K9 ambassador.

### Sri Lanka

- Since 2004, MLI has donated 26 MDDs to the Sri Lankan Army's Humanitarian Demining Unit (SLA HDU), and these dogs have searched nearly 100 acres of land. During 2014 and 2015, MLI's primary goal was to continue the successful MDDPP in Sri Lanka through MLI's 'assess and assist' program, which is a useful and cost-effective way to provide assessment and refresher training to the SLA HDU MDD team capacity. Two assess and assist programs took place in Sri Lanka between 2014 and 2015.
- MLI's expert MDD Advisor, Adis Pelto, identified any potential weaknesses within the MDD teams before they become major problems that might endanger either the dog or the handler. In June of both 2014 and 2015, Mr. Pelto conducted a one-week evaluation of the SLA HDU MDD capacity, a subsequent three-week training course, and provided operational support. He evaluated all active MDDs, made recommendations for improvements to MDD performance, and conducted an internal test of the MDD teams. Mr. Pelto continued to provide training to SLA HDU via video conference calls following the trips.
- In August 2015, MLI made arrangements for two individuals from HDU to attend the James Madison University CISR (Center for International Stabilization and Recover) Regional Senior Manager's Course in Vietnam. Following the course, they said that it was very helpful in enhancing their conventional weapon's destruction managerial experience.
- SLA HDU had requested additional veterinary supplies since their stockage of medicines was falling low due to extensive treatment for one MDD that had contracted Babesia, a malaria-like parasite. SLA HDU received the medicine supplies, funded through MLI's private donors, in July, 2015, and used them to treat three ill MDDs.

### Children Against Mines Program (CHAMPS)

CHAMPS campaigns are thriving and active campaigns are taking place in California, Colorado, Connecticut, Florida, Maryland, North Carolina, Pennsylvania and Texas. To date, 36 MDDs have been sponsored by children through CHAMPS. In 2014 and 2015, Vice President of Children's Programs and Victims' Assistance, Kimberly McCasland, presented the CHAMPS program to more than 11,000 students, teachers, and administrators in forty-five schools, and conducted more than 60 simulated minefield demonstrations with MLI's K9 ambassador, *Senna*.

MLI is currently implementing several international CHAMPS initiatives:



### CHAMPS: Bosnia and Herzegovina

- Five American schools participated in the CHAMPS Bosnia program. These include the New Lebanon School (CT), North Mianus School (CT), Glenelg Country School (MD), Anna Linglebach School (PA) and John Moffet School (PA). The three Bosnian schools that participated in CHAMPS are Dr. Bosris Coric Elementary School in Kresevo, Aleksa Santic Elementary School in Vojkovici, and the 9 May Elementary School in Pazaric.
- Each of the three CHAMPS schools in Bosnia is dominated by a different ethnic majority (Croat, Serb or Bosniak). Through CHAMPS Bosnia, the students of these schools were linked together and participated in regular video calls and weekend camps to overcome lingering ethnic hostilities or feelings of mistrust between the ethnically diverse Bosnian students, and to engage them in service learning projects that directly impacted landmine survivors in Bosnia. Additionally the students in the Bosnian schools were linked with five American CHAMPS schools so the youth could learn about each other and become global citizens.
- In total, there were 26 video conference calls between the American and Bosnian schools. After learning about landmines and MLI's programs in Bosnia, American youth led fundraising campaigns to raise \$40,000, which sponsored two out of the three life-saving MDDs provided to Bosnia during this project and they raised additional money to provide prosthetics limbs and rehabilitative care to five Bosnian landmine survivors. CHAMPS students in Bosnia visited the homes of these landmine survivors, listened to their stories, learned firsthand about the effects of landmines, and helped the survivors in whatever capacity they could be most helpful, such as by cleaning their yard, tilling their gardens, etc.
- During the second week of February 2015, MLI program staff and the Mine Detection Dog Center (MDDC) in Bosnia organized and hosted a two-day camp in Sarajevo for teachers and more than a dozen students from the participating Bosnian schools to kick-off the team-building and interethnic reconciliation activities. The students learned how they could become CHAMPS leaders at their schools and brainstormed about the types of service-learning projects that would be most beneficial to mine leaders in their schools.
- Through this project, Mine Risk Education was also delivered to 800 students and other vulnerable populations in three ethnically diverse communities. This was made possible through MLI's partnership with the reigning world champions in Sitting Volleyball, the Fantomi, and the MDDC in Bosnia.

### CHAMPS: Iraq

- Through CHAMPS Iraq, five American schools were linked with "sister" schools in Iraq to promote landmine awareness and to assist Iraqi children who had been injured by landmines. The Iraqi schools included: Al-Khraaim School and Tanauma Elementary School in Basra, Al-Qairawan School and the Taqwa Allah School in Wassit; Al-Madina Primary School, the Children's Center of Baghdad, and the Alaqeda Primary School in Baghdad. Participating American schools included: Anna Linglebach School and John Moffett School in Philadelphia, PA; Glenelg Country School in Ellicott City, MD; New Lebanon School and North Mianus School in Greenwich, CT.
- Throughout the program, American students led fundraising campaigns to provide landmine survivors with prosthetic limbs and other critically needed medical care. A total of 21 survivors – fifteen in the Baghdad area and six in Basra – received prosthetics and other medical care.
- More than 5,300 Iraqis in the Baghdad and Basra areas were provided Mine Risk Education from the CHAMPS Iraq teams, whose students received advanced MRE training that they shared with other youth living in mine affected regions. The program also provided computer training to the Iraqi students to enhance their vocational skills.
- Since 2009, 12 MDDs were donated to the Iraqi Mine Clearance Organization (IMCO), operating in central/southern Iraq; and 6 additional MDDs were donated to MAG, operating in northern Iraq. Seven MDDs donated to IMCO were CHAMPS dogs sponsored by American children.

### CHAMPS: Yemen

- Through CHAMPS Yemen, five American schools were linked with one Yemeni school, and scheduled video conference calls took place on a monthly basis between the schools. Due to economic and security reasons, the Yemeni school, 22 May School, closed in the fall of 2015. Despite this challenge, the in-country CHAMPS Program Manager, Mr. Ahmed Alawi, brought the CHAMPS students from 22 May School to the Yemeni Association of Landmine Survivors (YALS) Center where they could safely conduct video conference calls for the remainder of the year.
- The video conference calls instilled a spirit of global citizenship with students in both countries. Not only did students discover different ways of life in other parts of the world, but also the many similarities and interests they shared, such as music, sports, art, and education. In both countries, students were motivated by their conversations with one another to find ways of helping landmine survivors.
- Ten child survivors received medical assistance and rehabilitative care with support provided by American and Yemeni youth.
- In 2014, thirteen female survivors received job skills training in sewing and seven other survivors received Advanced English training. The women also received basic sewing machines and starter supplies. The graduates of the Advanced English training, all employees of YALS, are hopeful that they will secure positions outside of the Center, thus rejoining society more completely.
- In 2015, as part of the continuing CHAMPS Yemen program, five children received new prosthetics and five adults received medical assistance. Ten female survivors participated in a vocational training sewing course. The course was very successful and has helped to improve the survivors' opportunities to earn income for themselves and their families. In the coming months, ten more landmine survivors will receive prosthetics and medical assistance, and more vocational training courses, including sewing for women and a carpentry course for men, will take place.
- Students from one of the participating CHAMPS schools in U.S., Glenelg Country School, made fleece blankets for MLI's VP of Children's Programs and Survivors' Assistance, Kimberly McCasland, to deliver to Mr. Alawi on her trip to Jordan for a program visit. Mr. Alawi gave the blankets to Yemeni landmine survivors with young babies.
- To help further develop Yemen's Mine Detection Dog capacity, MLI's MDD expert, Darko Lazarevic, provided video training calls for the MDD Detachment Advisers at the Yemen Executive Mine Action Center (YEMAC) during the Fall of 2015 and will provide a one-week assessment and three weeks of training to YEMAC in early 2016. Through the training, YEMAC is developing improved Standard Operating Procedures (SOPs) for its MDD Detachment.

### Survivors' Assistance

In addition to the assistance provided to survivors through CHAMPS, MLI implemented other Survivors' Assistance programs in Lebanon.

#### Lebanon

- During 2014 and 2015, in collaboration with the U.S. Department of State and with support from private American donors, MLI implemented two programs in Lebanon to provide medical assistance to Lebanese landmine/UXO survivors, vocational training, and enhance the indigenous demining capacity in Lebanon.
- During 2014, MLI provided prosthetics and medical assistance to 45 Lebanese landmine survivors and vocational training to an additional 30 landmine survivors and their family members. Following the success of the 2014 program, MLI implemented the program again, providing vocational training to 33 participants in beekeeping, poultry production, and apple and olive tree production. In the beginning of 2016, 45 additional landmine survivors will be fitted for their new prosthetic limbs, assistive devices or prosthetic repairs.
- The 45 landmine survivors that already received prosthetics were chosen based on an earlier Survivor Needs Survey. The identified survivors had not received any services in the previous five years, demonstrated real need, and were living in poor conditions. Medical assistance was provided through the



sponsorship of the American Task Force for Lebanon (ATFL) and U.S. Department of State. The medical service provider CareFit International was chosen to provide the requisite medical services to the survivors due to its competitive costs and successful previous relations working with MLI. The services provided included 15 new prosthetic limbs, 21 prosthetic repairs, and 9 assistive devices.

- Vocational training workshops in poultry production and apple production were held by two experts identified by MLI in 2014 and training was expanded to beekeeping, poultry production, and apple and olive tree production in 2015. Two thirds of the participants were landmine survivors and the rest were family members of survivors. Training consisted of thematic content, business feasibility study, and start-up training. Following the trainings, 14 participants received small income generating grants based on the high quality of project proposals they submitted.

## Enclosure B

### Measures to Assess Effectiveness of Programs

- 1. Mine Detection Dog Partnership Program (MDDPP):**
  - i. Number of countries assisted
  - ii. Number of dogs donated
  - iii. Performance metrics (square meters searched, munitions detected) of certified MDD teams
  - iv. Number of past beneficiary countries who have asked MLI for additional dogs and training
  - v. Number of certified teams & number of operational teams
  - vi. Number of people trained (including dog handlers, veterinarians, MDD Team Leaders, manual demining support staff, etc.)
  - vii. Health of MDDs
  - viii. How much money MLI received for these programs and from what sources
  - ix. Number of renewal grants from funding sources
  
- 2. Children Against Mines Program (CHAMPS):**
  - i. Number of dogs sponsored by kids – complete and ongoing
  - ii. Number of presentations
  - iii. Number of new campaigns
  - iv. Number of CHAMPS schools involved in video conferences/CHAMPS International
  - v. Number of children in beneficiary countries that get involved
  - vi. Nature of involvement of the children in beneficiary countries
  - vii. Number of individuals who receive medical care or vocational training
  - viii. Number of individuals in beneficiary countries who are reached through MRE activities
  - ix. Number of children who participated in interethnic reconciliation activities and the nature of these activities
  
- 3. Survivors' Assistance Program**
  - i. Number of programs implemented in how many countries
  - ii. Number of survivors assisted
  - iii. Number of others trained (physicians)
  - iv. Amount of funding received for these programs and from what sources
  
- 4. Donor Support**
  - i. Number of private donations
  - ii. Number of private donors
  - iii. Amount of private donations
  - iv. Number of government donations/grants – both U.S. and International
  - v. Amount of government donations/grants
  - vi. Number of public relations and communications activities



**Enclosure C**

**Effectiveness of MLI Programs**

**1. Mine Detection Dog Partnership Program (MDDPP)**

**i. Number of countries assisted**

Afghanistan	21 MDDs retired and 15 MDDs reassigned
Armenia	6 MDDs
Bosnia and Herzegovina	3 MDDs
Iraq	Training
Lebanon	7 MDDs
Sri Lanka	Training
<b>Total countries assisted</b>	<b>6</b>

**ii. Number of dogs donated: 16**

**iii. Performance metrics (square meters searched) of certified MDD teams**

2014, square meters aggregate	2,789,217
2015, square meters aggregate	814,771
<b>Total</b>	<b>3,603,988 m<sup>2</sup></b>

**iv. Number of past beneficiary countries who asked MLI for additional dogs and training**

Armenia	Provided dogs
Bosnia and Herzegovina	Provided dogs
Iraq	Provided training
Lebanon	Provided dogs and training
Sri Lanka	Provided training

**v. Number of certified/operational MDD teams**

As of December 31, 2014	88
As of December 31, 2015	73

**vi. Number of people trained (including dog handlers, veterinarians, MDD team leaders, manual demining support staff, etc.): 129**

**vii. Health of MDDs: 8 dogs died during 2014 and 2015 of old age and health conditions. No MDDs died during minefield operations. Of the 210 MDDs MLI has donated to date, 73 were active and 51 retired by the end of 2015. Retired dogs are primarily living with their handlers, being cared for by the organization with whom they worked, or were returned to the U.S. and are now in loving homes.**

**viii. How much money MLI received for MDDPP and from what sources**

Afghanistan	\$207,945 from PM/WRA for MDD Retirement and Reassignment
	\$420,811 from Dogs for Defense International and Sterling Operations, Inc.
Armenia	\$124,930 from private sources



Bosnia and Herzegovina	\$66,775 from PM/WRA for MDD component of FY15 grant
	\$143,005 from private sources, including Turkish Coalition of America, Inc.
Iraq (southern/central)	\$375,664 from PM/WRA for MDD component of grant
	\$25,000 from private sources
Lebanon	\$58,952 from PM/WRA for MDD component of FY13 grant; and \$63,728 from PM/WRA for MDD component of FY15 grant
	\$106,369 from private sources
Sri Lanka	\$48,608 from PM/WRA for FY13 grant; and \$54,500 from PM/WRA for FY15 grant
	\$650 from private sources
Yemen	\$100,081 from PM/WRA for MDD component of FY13 grant
<b>Total for MDDPP from gov't sources</b>	<b>\$976,253</b>
<b>Total for MDDPP from private sources</b>	<b>\$968,508</b>
<b>Total for MDDPP 2014-2015</b>	<b>\$1,944,761</b>

ix. **Number of renewal grants from funding sources:** MDDPP Sri Lanka

**2. Children Against Mines Program (CHAMPS)**

i. **Number of dogs sponsored by kids**

CHAMPS Connecticut	MDD <i>Rachel</i> (completed)
	MDD <i>Cosby</i> (completed)
	MDD <i>Tiger Pride</i> (completed)
	MDD <i>Emily</i> (Ongoing)
CHAMPS Maryland	MDD <i>Jason</i> (completed)
	MDD <i>Woody</i> (completed)
CHAMPS North Carolina	MDD <i>Tarheel</i> (ongoing)
CHAMPS Texas	MDD <i>Coulson Tough</i> (ongoing)
<b>Total completed campaigns</b>	<b>5</b>
<b>Total ongoing campaigns</b>	<b>3</b>

ii. **Number of presentations:**

During 2014-2015, the CHAMPS team held 60 presentations at 45 schools in CT, MD, NC, WY and TX. More than 11,000 students, parents, teachers, and administrators were reached through these presentations.

Attended/participated in 5 conferences and held 4 workshops to engage teachers and administrators. The CHAMPS team attended conferences in North Carolina, United Nations Mine Action Service conference in New York, held 5 presentations at Rotary Club/Lions Club, and participated in other events throughout United States where they delivered landmine presentations and dog demonstrations, participated in parades/dog walks, and addressed thousands of members of the public.



iii. **Number of new campaigns for CHAMPS MDDs and Survivors:** There are currently three ongoing campaigns for CHAMPS MDDs and one campaign for survivors.

iv. **Number of CHAMPS schools involved in video conferences/CHAMPS International**

New Lebanon School, CT
North Mianus School, CT
Glenelg Lower School, MD
Glenelg Middle School, MD
Anna Linglebach School, PA
John Moffet School, PA

Total CHAMPS schools participating: 6

v. **Number of children in beneficiary countries that were involved**

Bosnia	60
Iraq	60
Yemen	20
<b>Total</b>	<b>140</b>

vi. **Nature of involvement of the children in beneficiary countries:**

Through CHAMPS, CHAMPS Teams in each participating country receive advanced Mine Risk Education (MRE), and then do 2-8 MRE events each year in/around their schools, at other schools, village centers and local mosques. They also participate in video conference calls with CHAMPS schools in America, through which they can converse with fellow American students and teach them about life in their countries and how their communities have been impacted by the effects of landmines.

vii. **Number of individuals who receive medical care or vocational training:**

Bosnia	Five landmine survivors received prosthetics and medical care.
Iraq	21 survivors – fifteen in Baghdad and six in Basra – received prosthetics and other medical care. CHAMPS students in Iraq also received computer training, which enhanced their vocational skills.
Yemen	Seven landmine survivors received Advanced Computer Training. They are all currently employed at YALS, but plan to use this new training to seek better jobs. Twenty-three female survivors attended sewing courses to learn to sew and are now earning an income by selling their handmade items. Additional sewing courses will be held in the coming months. Fifteen youth survivors received prosthetics and five adults received medical assistance or new prosthetics. Ten more landmine survivors will receive prosthetics or medical assistance as part of this grant.

viii. **Number of individuals in beneficiary countries who are reached through MRE activities**

Bosnia and Herzegovina	800
Iraq	5300
<b>Total number receiving MRE</b>	<b>6100</b>



ix. **Number of children who participated in interethnic reconciliation activities and the nature of these activities:**

Sixty students in three schools (20 students per school) in Bosnia and Herzegovina participated in interethnic reconciliation activities. The participating schools were in three ethnically Serb, Croat, and Bosniak communities. The students from the three schools interacted and communicated with one another throughout the school year, and worked together in service learning projects and activities that directly assisted landmine survivors. The students also worked with the Bosnian National Fantomi Sitting Volleyball team to deliver MRE to other students and vulnerable populations in ethnically diverse communities.

**3. Survivors' Assistance Program**

i. **Number of programs implemented in how many countries:**

In Lebanon, 2 programs were implemented for medical assistance and 2 programs for vocational training.

ii. **Number of survivors assisted:**

In Lebanon, 45 landmine/UXO survivors received medical assistance and rehabilitative care and 45 additional survivors are currently being fitted for new prosthetics. 63 landmine/UXO survivors or their family members received vocational training in poultry production, apple and olive tree production, or beekeeping and fourteen of these survivors received small income generating grants.

iii. **Number of others trained (physicians):** None

iv. **Amount of funding received for these programs and from what sources:**

Lebanon	\$88,352 from PM/WRA for Survivors' Assistance component of FY13 grant; and \$109,573 from PM/WRA for Survivors' Assistance component of FY15 grant
	\$49,494 from private sources
<b>Total for Survivors' Assistance from gov't sources</b>	<b>\$197,925</b>
<b>Total for Survivors' Assistance from private sources</b>	<b>\$51,380</b>
<b>Total for Survivors' Assistance 2014-2015</b>	<b>\$249,305</b>

**4. Donor Support**

i. **Number of private donations:** 684 contributions

ii. **Number of private donors:**

Businesses	51
Schools	16
Individuals	583
Private foundations	34



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Total number of private donors	684
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iii. **Amount of private donations:** \$1,801,523

iv. **Number of government donations/grants – both U.S. and international:** 18 grants and donations from international governments

v. **Amount of government donations/grants:** \$1,537,970

vi. **Number of public relations and communications activities:**

E-newsletters	Quarterly
MDD donor updates	Quarterly
Global Giving updates	Quarterly
Small fundraising events/activities (<\$5,000)	Various CHAMPS fundraisers throughout the country, listings on sites like GlobalGiving.org, AmazonSmile.com, etc
Large fundraising events/activities (>\$5,000)	Annual MLI <i>Clearing the Path</i> Gala and the annual K9-9K Walkathon
PR events	Regular attendance at various community events, such as the Reston Pet Fiesta, Rotary clubs, 4-H clubs, etc
Social media activities	100+ updates about MLI activities to various social media sites, such as Facebook, Twitter, Instagram, and Pinterest, which engaged thousands of individuals around the world and increased MLI “fans” and followers by more than 60%
Annual report	Released annually
Independent charity rating websites	High ratings by all major independent charity rating websites